SKAGIT COUNTY PUBLIC WORKS DEPARTMENT Ferry Operations Division

Draft 2015 Fare Revenue Target Report



The following report is prepared for submittal to the Skagit County Board of Commissioners pursuant to Skagit County Resolution R20100050, amended by Resolution R20110382, which establishes the ferry fare revenue target methodology. This report is the sixth such evaluation conducted since the enabling Resolution, R20100050, was adopted on February 16th, 2010.

Beginning January 1, 2010, counties that operate ferries will be required to submit annual reports to the Washington State Department of Transportation (WSDOT) on a calendar year basis instead of the state fiscal year ending June 30th. The Skagit County Public Works Department has reviewed the impact of this change in the WSDOT reporting timeline and has implemented Resolution R20100050, amended by Resolution R20110382.

The ferry fare revenue target methodology, provided for in Attachment "B" of Resolution R20100050, amended by Resolution R20110382, is to utilize data from January 1 to December 31 of each evaluation period. The ferry fare revenue target is to be calculated as follows:

"The five (5) calendar year average of ferry operating and maintenance costs as computed in the prior annual deficit reimbursement reports submitted to the State. For purposes of this resolution, capital expenditures are not included in the ferry operating and maintenance costs and shall be defined as all capital expenditures defined in WAC 136-400-030 and other capital costs including financing and depreciation expenses applied to the replacement, expansion, or creation of ferry system physical elements, less the five (5) year average of the state motor vehicle fuel tax received by the County for operation and maintenance of the ferry system, less the five (5) year average of the State Ferry Deficit Reimbursement received by the County; the total of the above multiplied by 65%."

TABLE 1 - REVENUE TARGET CALCULATION							
FARE F	FARE REVENUE TARGET METHODOLOGY: R20100050, amended by R20110382						
Fiscal Year	2010	2011	2012	2013	2014	5-Year Ave	
Operation & Maintenance Expenditure	\$1,606,433	\$1,378,232	\$1,786,750	\$1,617,612	\$2,504,800	\$1,778,765	
Attributable State Motor Vehicle Fuel Tax	(\$120,161)	(\$119,969)	(\$154,610)	(\$160,843)	(\$138,592)	(\$138,835)	
WSDOT Ferry Deficit Reimbursement Payment	(\$109,856)	(\$98,490)	(\$116,337)	(\$89,216)	(\$118,156)	(\$106,411)	
Subtotal	\$1,376,416	\$1,159,773	\$1,515,803	\$1,367,553	\$2,248,052	\$1,533,519	
Fare Recovery Requirement						65%	
2015 Ferry Fare Revenue Target						\$996,788	

Table 1 states the ferry fare revenue target utilizing figures from 2010 through 2014.

The operation and maintenance expenditures shown in Table 1 are significantly less in 2011 due to the ferry dock rehabilitation project. During this project the ferry was shut down for two months, and the ferry staff labor was charged to the project. Additionally, the ferry was not hauled out in 2011 and 2013 resulting in a cost savings of approximately \$200,000 each of those years. In 2014, costs increased due to unexpected maintenance work performed during the annual haul out.



Table 2 shows the 2014 fare box revenue and the surplus from the revenue target that occurred in 2014 utilizing the current fare recovery methodology. The 2014 fare box revenue of \$915,871 exceeded the revenue target of \$899,491. The surplus/variance from the revenue target for 2014 was \$16,380.

TABLE 2 - 2014 REVENUE TARGET			
Ferry Fare Revenue Target	\$899,491		
Fare Box Revenue	\$915,871		
Revenue Target Variance	\$16,380		

Summarized in Table 3 is the total road fund subsidy for 2014. The road fund subsidy is calculated utilizing 2014 expenditures less the applicable state deficit reimbursement, motor vehicle fuel tax, and fare box revenue. As shown, the total road fund subsidy for 2014 was \$1,332,181.

TABLE 3 - 2014 ROAD FUND SUBSIDY				
Expenditures	\$2,504,800			
Deficit Reimbursement	(\$118,156)			
Motor Vehicle Fuel Tax	(\$138,592)			
Subtotal	\$2,248,052			
Fare Box Revenue	(\$915,871)			
Road Fund Subsidy	\$1,332,181			

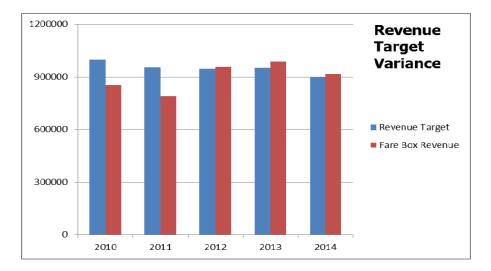
Table 4 shows the fare box revenue for the years 2010 through 2014.

TABLE 4 - FARE BOX REVENUE 2010-2014				
2010	\$ 853,219			
2011	\$ 791,897			
2012	\$ 955,670			
2013	\$ 985,791			
2014	\$ 915,871			
2015 Budgeted	\$ 963,519			

Actual figures for fare box revenue are utilized for the years 2010 to 2014. Budgeted fare box revenue for 2015, submitted in November, 2014, was projected utilizing a 24-month average of revenues from July, 2012 through June, 2014. The \$963,519 budgeted amount does not include an additional \$250,000 budgeted revenue, from a yet to be determined source. Fare box revenues in 2012 and 2013 were significantly higher than previous years due to a fare increase and other fare changes that took effect June 1, 2011. Although the changes took place in 2011, fare box revenue for 2011 is significantly less than other years. This is due to the two month ferry dock rehabilitation project during which time fares were not collected.

TABLE 5 - REVENUE TARGET VARIANCE					
	2010	2011	2012	2013	2014
Revenue Target	\$ 997,158	\$ 954,929	\$ 947,251	\$ 950,793	\$ 899,491
Fare Box Revenue	\$ 853,219	\$ 791,897	\$ 955,670	\$ 985,791	\$ 915,871
Variance	\$ (143,939)	\$ (163,032)	\$ 8,419	\$ 34,998	\$ 16,380

Table 5 shows the variance from the revenue target for the years 2010 through 2014.

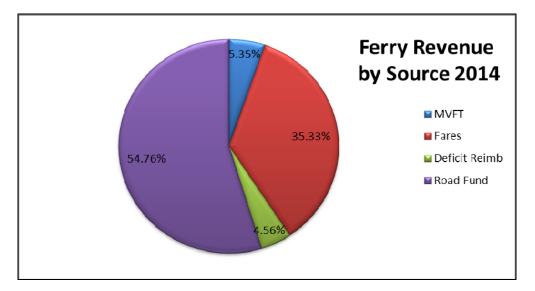


As per Resolution R20100050, amended by Resolution R02110382, the revenue target shall be determined annually, and the revenue target shall represent the fare box revenue recovery requirement. In 2010 and 2011, fare box revenue did not meet the revenue target. It should be noted that in 2011, due to the Ferry Dock Rehabilitation Project, fares were substantially impacted by a two-month shut-down of the vehicle ferry. During the years, 2012 through 2014, fare box revenue exceeded the revenue target for all three years.

Table 6 contains total revenue for the years 2010 through 2014 from the attributable state motor vehicle fuel tax, ferry fares, the WSDOT ferry deficit reimbursement, and the road fund.

TABLE 6 - TOTAL REVENUE 2010 - 2014						
	2010	2011	2012	2013	2014	5-Year Average/ Cumulative
MVFT	\$120,161	\$119,969	\$154,610	\$160,843	\$138,592	\$138,835
Fares	\$853,219	\$791,897	\$955,670	\$985,791	\$915,871	\$900,489
Deficit Reimbursement	\$109,856	\$98,490	\$116,337	\$89,216	\$118,156	\$106,411
Road Fund	\$523,197	\$367,876	\$560,133	\$381,762	\$1,332,181	\$633,030
Total	\$1,606,433	\$1,378,232	\$1,786,750	\$1,617,612	\$2,504,800	\$1,778,765

The following chart shows total revenue for 2014. As shown below, in 2014, fare box revenue contributed 35% of total revenue, while the road fund contributed 54% of total revenue. The state motor vehicle fuel tax and the state deficit reimbursement each contributed to the total revenue at 5.35% and 4.56% respectively.



As shown in the chart below, over a five (5) year average, fare box revenue contributed 50.13% of total revenue, while the road fund contributed 36.21% of total revenue. The state motor vehicle fuel tax and the state deficit reimbursement each contributed to the total revenue at 7.73% and 5.92% respectively.

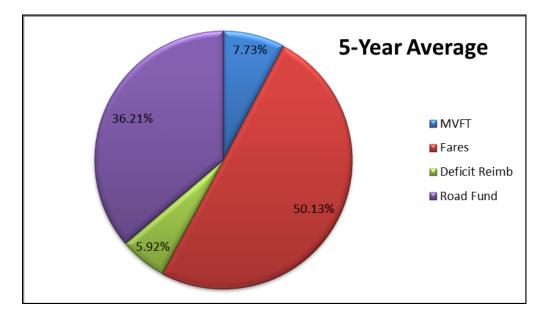




Table 7 shows the 2015 ferry fare revenue target, the 2015 budgeted fare box revenue, and the projected variance for 2015.

TABLE 7 - 2015 PROJECTIONS				
2015 Ferry Fare Revenue Target	\$ 996,788			
2015 Budgeted Fare Box Revenue	\$ 963,529			
2015 Projected Variance	\$ (33,259)			

The budgeted fare box revenue indicates a projected shortfall of \$33,259 from the 2015 revenue target of \$963,529. This variance is not guaranteed as fare box revenue projections assume similar ridership patterns continuing from 2012 through 2015. Among other things, ridership patterns can be affected by the economy, the weather, planned or emergency shut downs and the ferry schedule.

The following pages of this report contain the current ferry fare schedule, 2014 revenue totals by ticket type, a summary of the report, and Public Works recommendations for the ferry fare schedule.



Skagit County Public Works Ferry Operations Division Draft 2015 Fare Revenue Target Report

The following ferry fare schedule, adopted per Resolution R20110099, amended by Resolutions R20120139 and R20130190, has been in effect since July 16, 2013. These resolutions have been included in this report in Appendix G.

GUEMES ISLAND FERRY FARES						
Effective July 16, 2013						
FARES	NON-PEAK	PEAK				
PASSENGER	5/20 thru 9/30	10/1 thru 5/19				
Adult Passenger	\$2.50	\$3.50				
Senior / Disabled / Youth Passenger	\$1.50	\$2.00				
Age 5 & Under	Free	Free				
Adult & Bicycle	\$3.50	\$4.50				
Senior / Disabled / Youth & Bicycle	\$2.50	\$3.00				
PASSENGER PUNCH CARD						
25 Trip Adult Passenger	\$53.00					
25 Trip Senior / Disabled / Youth Passenger	\$32.00					
VEHICLE						
Motorcycle (Including Rider)	\$5.00	\$7.00				
Motorcycle w/ Senior / Disabled Rider	\$4.00	\$6.00				
Vehicle & Driver (Under 20 feet including overhang)	\$8.00	\$10.00				
Vehicle & Senior / Disabled Driver (Under 20 feet)	\$7.00	\$9.00				
VEHICLE FREQUENT USER PUNCH CARD						
20 Trip Vehicle (under 20') & Driver	\$136.00					
20 Trip Vehicle (under 20') & Senior / Disabled Driver	\$119.00					
20 Trip Motorcycle & Rider	\$85.00					
20 Trip Motorcycle & Senior / Disabled Rider	\$68.00					
10-Trip Convenience Vehicle (under 20') & Driver	\$80.00	\$100.00				
10-Trip Convenience Vehicle (under 20') & Senior / Disabled Driver	\$70.00	\$90.00				
OVERSIZE VEHICLES & VEHICLES W/ TRAILERS (INCLUD	ING DRIVER)					
Vehicle over 20 ft to less than 25 ft	\$11.00	\$14.00				
Vehicle over 25 ft to less than 30 ft	\$16.00	\$20.00				
Vehicle over 30 ft to less than 35 ft	\$21.00	\$26.00				
Vehicle over 35 ft to less than 40 ft	\$27.00	\$34.00				
Vehicle over 40 ft to less than 45 ft	\$34.00	\$43.00				
Vehicle over 45 ft to less than 50 ft	\$42.00	\$53.00				
Vehicle over 50 ft to less than 55 ft	\$51.00	\$64.00				
Vehicle over 55 ft to less than 60 ft	\$60.00	\$75.00				
Vehicle over 60 ft to less than 65 ft	\$71.00	\$89.00				
Each 5 ft increment over 65 ft	\$5.00	\$5.00				
Over width charge (over 8 ft, 6 in)	Double Ler	igth Charge				
MISCELLANEOUS	-					
Extended Run (1 run at end of day) plus fare	\$100.00					
Guemes Special (crew call out) plus fare	\$450.00					
Charter Rate (3 hr min) plus fare	\$1,000.00					
\$ per hour, each additional hour	\$325.00					
Stacked Logging Truck	\$80.00					

The most recent amending resolution added the stacked logging truck rate to the fare schedule.

2014 FERRY REVENUE - BY TICKET TYPE					
TICKET TYPE	TOTAL	% OF TOTAL			
CAR & DRIVER	\$264,574.00	28.89%			
SENIOR/DISABLED C&D	\$68,675.00	7.50%			
ADULT PASSENGER	\$92,760.50	10.13%			
S/D/Y PASSENGER	\$27,598.00	3.01%			
ADULT BICYCLE	\$6,812.00	0.74%			
S/D/Y BICYCLE	\$1,428.50	0.16%			
MOTORCYCLE	\$3,355.00	0.37%			
S/D MOTORCYCLE	\$242.00	0.03%			
MISC	\$2,600.00	0.28%			
OVERAGE	\$30.00	0.00%			
MONTHLY TRIP CHARGE	\$990.00	0.11%			
20 TRIP VEHICLE & DRIVER	\$144,704.00	15.80%			
10 TRIP CONVENIENCE VEHICLE & DRIVER	\$3,780.00	0.41%			
20 TRIP VEHICLE & S/D DRIVER	\$113,526.00	12.40%			
10 TRIP CONVENIENCE VEHICLE & S/D DRIVER	\$2,900.00	0.32%			
20 TRIP MOTORCYCLE	\$1,190.00	0.13%			
20 TRIP MOTORCYCLE & S/D RIDER	\$68.00	0.01%			
25 TRIP ADULT PASSENGER	\$52,523.00	5.73%			
25 TRIP S/D/Y PASSENGER	\$30,112.00	3.29%			
TRUCKS < 25	\$26,253.00	2.87%			
TRUCKS < 30	\$16,144.00	1.76%			
TRUCKS < 35	\$15,032.00	1.64%			
TRUCKS < 40	\$17,157.00	1.87%			
TRUCKS < 45	\$9,277.00	1.01%			
TRUCKS < 50	\$3,864.00	0.42%			
TRUCKS < 55	\$1,227.00	0.13%			
TRUCKS < 60	\$600.00	0.07%			
TRUCKS < 65	\$1,014.00	0.11%			
TRCH MONTHLY TRIP CHARGE	\$108.00	0.01%			
STACKED LOGGING TRUCK	\$320.00	0.03%			
MISC REVENUE	\$7,007.00	0.77%			
TOTAL	\$915,871.00	100.00%			



Summary and Analysis:

In 2014, the Ferry Division saw operational and maintenance expenditures increase by approximately \$900,000 from 2013. Revenues declined by \$60,000. The County Road Fund subsidy of the ferry operation increased to \$1,332,181 in 2014, not including the Road Fund's contribution of \$258,699 for capital expenditures.

The primary factors for expenditures increasing and revenue declining were the planned, and unplanned, haul outs of the ferry. In the spring of 2014, there were two unplanned shut-downs for emergency repairs to the vessel's main engine and the keel cooling system. In the fall of 2014, the ferry underwent its annual haul-out and Coast Guard Inspection. In addition to a substantial maintenance program planned for the haul out, inspections during the haul out found additional repairs were needed to the fire suppression system. The additional work required more time in dry dock. With the ferry out of service, revenue decreased and expenses for the replacement rental vessel increased.

The 2014 revenue target was \$899,491 and fare box revenue was \$915,871 for a surplus/variance of \$16,380.

The 2015 revenue target is \$996,788. Using the current rate structure, the ferry revenues will be \$963,529 and will experience a shortfall/variance of approximately (\$33,000).

Looking forward to 2016 and beyond, due to the changing paradigm of ferry operations, the operational subsidies are anticipated to be in the \$1.5 million range.

The factors contributing to increased operational costs include:

- Increased cost of maintaining an aging ferry;
- Higher haul out and substitute boat rental costs;
- Higher labor costs; and
- Higher costs of Coast Guard safety standards.

The draft of this report will be available for review online at <u>www.skagitcounty.net/ferry</u> and <u>www.linetime.org</u> from July 15 through August 18, 2015. A public comment period will be open for the same time period.

Recommendations:

Fare box revenue for 2015 is not anticipated to meet the revenue target set forth in the 2015 Ferry Fare Revenue Target Report; therefore, Public Works is recommending a general fare increase to take place. This increase, if approved and implemented by October 1, 2015, is anticipated to generate \$42,000 in additional revenue for 2015.

Looking forward to 2016, the current estimated Fare Revenue Target will be \$1,115,000. With the recommended fare increase, fare box revenue will be \$1,163,000 (\$48,000 over target). See Appendix F for information on projected Revenue Targets.

The recommended fare increases include a margin for uncertainty in total revenue. Factors that could reduce projected revenue include:

- Extended Haul Out for Unanticipated repairs; and
- Reduced ridership due to fare increases.



In addition, proposals for the following options will be presented to the Board of Commissioners for their consideration:

- Establishment of an Enterprise Fund for the Ferry starting on January 1, 2016. The Enterprise Fund would account for all activities of the ferry, including revenues, operational and capital expenditures.
- Implementation of a rate setting policy for the purposes of determining the appropriate fare structure based on a current methodology in place.
- The creation of a Ferry District per RCW 36.54.110 for Guemes Island and assessing 75 cents per \$1,000 in valuation. The proceeds of the assessment would be retained in the Ferry Enterprise fund for capital purposes including the eventual replacement of the current ferry. Estimated revenue from a Guemes Island Ferry District is just over \$200,000 per year. See Appendix E for an overview of the Ferry District RCWs.



APPENDIX A

2014 SKAGIT COUNTY FERRY SYSTEM OPERATION REPORT

	Perta	aining to Caler	ndar Year		2014
Required Submittal Date: April 1, 20					
nequired submittar bate. April 1, 20		County:		Skagit	
		county.		Skagit	
Expenditures					
(*)(1) Operation and Mai	intenance		\$2,504,800	(*) WSDOT /	Ferry Deficit
	Capital		\$258,699	Reimbursemer	nt - Net Amount
Other Work and Repairs considere	ed Capital			Clai	med
	Interest				
Dep	preciation			(1) O&M (+)	\$2,504,800
Total Expenditures			\$2,763,499		
				(2) Tolls (-)	\$915,872
Revenues				(3) MVFT (-)	\$138,592
(*)(2) Ferry Toll Receipt			\$915,872		
Ferry Deficit Reimbursement (334.03	or 336.00)		\$118,156	Net Claimed	\$1,450,336
Other	Revenues		\$4,540		
Total Revenues			\$1,038,568		
MVFT General Distribution			AB Calculated MVFT D		2.2542
			Total MVFT - County F	Roads (336.00.89)	\$3,133,545
MUT All the black all a factors	(**) cp/			1.5	2 4 5 4 5
MVFT Attributable to the Ferry System	(**) CR/		T Distribution Factor		2.1545
1					
		(*)(3) Calculated	d MVFT Attributable to	o the Ferry System	\$138,592
(*) Utilized by WSDOT to calculate the Pierce	a Skanit a				
(*) Utilized by WSDOT to calculate the Pierce	e, <mark>Skagit, a</mark>				
	e, Skagit, a				
(**) CRAB provided data		nd Whatcom Coun	ty Deficit Reimburser		
(**) CRAB provided data			ty Deficit Reimburser		
(**) CRAB provided data		nd Whatcom Coun	ty Deficit Reimburser	ment payments for	2015
(**) CRAB provided data		nd Whatcom Coun	ty Deficit Reimburser	ment payments for Year	2015 IPD Adjusted
(**) CRAB provided data	ry System	nd Whatcom Coun	ty Deficit Reimburser	nent payments for Year Replacement	2015 IPD Adjusted Replacement
(**) CRAB provided data Fer VESSELS Ye	ry System	nd Whatcom Coun - Current and Rep	ty Deficit Reimburser	ment payments for Year Replacement Value	2015 IPD Adjusted Replacement Value for Report
(**) CRAB provided data Fer VESSELS Ye	rry System Year Built	nd Whatcom Coun - Current and Rep Current Value	ty Deficit Reimburser	Year Year Replacement Value Established	2015 IPD Adjusted Replacement Value for Report Year
(**) CRAB provided data Fer VESSELS Ye	rry System Year Built	nd Whatcom Coun - Current and Rep Current Value	ty Deficit Reimburser	Year Year Replacement Value Established 2014	IPD Adjusted Replacement Value for Report Year \$12,000,000
(**) CRAB provided data Fer VESSELS Y M/V Boat A FACILITIES	rry System 'ear Built	nd Whatcom Coun - Current and Rep Current Value	ty Deficit Reimburser	Year Year Replacement Value Established 2014	2015 IPD Adjusted Replacement Value for Report Year \$12,000,000
(**) CRAB provided data	rry System 'ear Built 1979	nd Whatcom Coun - Current and Rep Current Value \$3,175,000	ty Deficit Reimburser	Year Year Replacement Value Established 2014 2014	2015 IPD Adjusted Replacement Value for Report Year \$12,000,000 \$0
(**) CRAB provided data Fer VESSELS Y M/V Boat A FACILITIES Mainland Dock Mainland Waiting Facilities	rry System 'ear Built 1979 2012	nd Whatcom Coun - Current and Rep Current Value \$3,175,000 \$3,485,182	ty Deficit Reimburser	Year Year Replacement Value Established 2014 2014 2014	2015 IPD Adjusted Replacement Value for Report Year \$12,000,000 \$0 \$5,618,182
(**) CRAB provided data Fer VESSELS Y M/V Boat A FACILITIES Mainland Dock Mainland Waiting Facilities	rry System 'ear Built 1979 2012 2011	nd Whatcom Coun - Current and Rep Current Value \$3,175,000 \$3,485,182 \$778,316	ty Deficit Reimburser	Year Year Replacement Value Established 2014 2014 2014 2014	2015 IPD Adjusted Replacement Value for Report Year \$12,000,000 \$0 \$5,618,182 \$778,316
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(**) CRAB provided data Fer VESSELS Y M/V Boat A FACILITIES Mainland Dock Mainland Waiting Facilities Mainland Parking Facilities Island Landing	rry System /ear Built 1979 2012 2011 1979 2012	nd Whatcom Coun - Current and Rep Current Value \$3,175,000 \$3,485,182 \$778,316 \$1,136,429 \$3,795,744	ty Deficit Reimburser	Year Year Replacement Value Established 2014 2014 2014 2014 2014 2014 2014 2014	2015 IPD Adjusted Replacement Value for Report Year \$12,000,000 \$0 \$5,618,182 \$778,316 \$1,686,148 \$4,822,933
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APPENDIX B

2014 SKAGIT COUNTY FERRY FINANCIAL DATA

SKAGIT COUNTY PUBLIC WORKS

FERRY DEFICIT FISCAL YEAR ENDED DECEMBER 31, 2014

1100	SALARIES AND WAGES	562,526.59
1190	LEAVE SALARIES	99,096.04
1300	OVERTIME WAGES	39,135.36
1500	PREMIUM PAY (SHIFT)	6,224.00
2000	PERSONNEL BENEFITS	307,354.84
2820	CLOTHING ALLOWANCE	900.00
2900	UNEMPLOYMENT	9,940.77
3120	OPERATING SUPPLIES	156,924.00
3200	DIESEL FUEL	176,136.72
3510	SMALL TOOLS	4,179.60
4110	PROFESSIONAL SERVICES	34,419.61
4230	COMMUNICATIONS	8,333.84
4310	TRAVEL	10,415.68
4410	ADVERTISING	6,477.10
4510	RENTALS	140,255.14
4700	UTILITIES	20,441.35
4810	REPAIRS & MTCE	808,350.28
4910	MISCELLANEOUS	27,485.89
5100	IG PROFESSIONAL SERVICES	4,003.80
5300	EXTERNAL TAXES	25,799.11
9110	INTERFUND PAYMENTS	39,065.88
9310	<if> MATERIALS</if>	96.85
9510	<if> EQUIPMENT RENTALS</if>	7,242.00
9810	<if> SHOP LABOR</if>	9,996.00
	TOTAL OPERATING EXPENDITURES	2,504,800.45

FERRY REVENUE

4471	CHARGES FOR SERVICES	915,871.00
92	COUNTY FERRY DEFICIT REVENUE	118,156.00
	MVFT ALLOCATION	138,592.00
	TOTAL REVENUE	1,172,619.00

APPENDIX C

2015 PROPOSED FARE CHANGES AND PROJECTED 2015 REVENUE

Skagit County Ferry Rate Proposed Changes

Proposed Rate Change Date: October 1, 2015

	Average by	2015 Non-Peak	Proposed	2015 Peak	
TICKET TYPE	Ticket Type	10/1 to 5/19	Non-Peak	5/20 to 9/30	Proposed Peak
CAR & DRIVER	29.38%	8.00	10.00	10.00	12.00
SENIOR/DISABLED C&D	6.93%	7.00	8.00	9.00	10.00
ADULT PASSENGER	8.74%	2.50	3.00	3.50	4.00
Senior/Disabled/Youth PASSENGER	2.65%	1.50	2.00	2.00	2.50
ADULT BICYCLE	0.62%	3.50	4.00	4.50	5.00
S/D/Y BICYCLE	0.14%	2.50	3.00	3.00	3.50
MOTORCYCLE	0.28%	5.00	6.00	7.00	8.00
Senior/Disabled MOTORCYCLE	0.01%	4.00	5.00	6.00	7.00
20 TRIP VEHICLE & DRIVER	18.53%	136.00	170.00	136.00	170.00
10 TRIP CONVENIENCE VEHICLE & DRIVER	0.58%	80.00	100.00	100.00	120.00
20 TRIP VEHICLE & S/D DRIVER	12.06%	119.00	136.00	119.00	136.00
10 TRIP CONVENIENCE VEHICLE & S/D DRIVER	0.43%	70.00	80.00	90.00	100.00
20 TRIP MOTORCYCLE	0.13%	85.00	102.00	85.00	102.00
20 TRIP MOTORCYCLE & S/D RIDER	0.01%	68.00	85.00	68.00	85.00
25 TRIP ADULT PASSENGER	5.20%	53.00	67.00	53.00	67.00
25 TRIP S/D/Y PASSENGER	2.77%	32.00	40.00	32.00	40.00
Vehicles < 25	3.72%	11.00	13.00	14.00	16.00
Vehicles < 30	1.81%	16.00	19.00	20.00	23.00
Vehicles < 35	1.74%	21.00	25.00	26.00	30.00
Vehicles < 40	1.65%	27.00	32.00	34.00	39.00
Vehicles < 45	0.96%	34.00	40.00	43.00	49.00
Vehicles < 50	0.44%	42.00	49.00	53.00	60.00
Vehicles < 55	0.18%	51.00	59.00	64.00	72.00
Vehicles < 60	0.26%	60.00	69.00	75.00	84.00
Vehicles < 65	0.56%	71.00	81.00	89.00	99.00
Over 65 Feet, each extra 5 feet	0.01%	5.00	6.00	5.00	6.00
STACKED LOGGING TRUCK	0.19%	80.00	95.00	80.00	95.00
Extended Run (1 run at end of day) plus fare		100.00	120.00	100.00	120.00
Guemes Special (crew call out) plus fare		450.00	500.00	450.00	500.00
Charter Rate (3 hour min) plus fare		1,000.00	1,200.00	1,000.00	1,200.00
\$ per hour, Charter Rate, plus fare		325.00	400.00	325.00	400.00

Passengers Age 5 and Under – Free

Over width charge (over 8.5 feet): Double the Length Charge

2015 Projected Revenue with Fare Increase

	Percent of Sales by		Proposed		Type No Fare	2015 Revenue with Proposed Fare
TICKET TYPE	Ticket Type	2015 Non-Peak	Non-Peak	Difference	Changes (\$963,500)	Increases
CAR & DRIVER	29.38%		10.00	2.00	283,076	14,154
SENIOR/DISABLED C&D	6.93%		8.00	1.00	66,752	1,907
ADULT PASSENGER	8.74%		3.00	0.50	84,248	3,370
Senior/Disabled/Youth PASSENGER	2.65%		2.00	0.50	25,572	1,705
ADULT BICYCLE	0.62%		4.00	0.50	5,958	170
S/D/Y BICYCLE	0.14%		3.00	0.50	1,373	55
MOTORCYCLE	0.28%	5.00	6.00	1.00	2,665	107
Senior/Disabled MOTORCYCLE	0.01%	4.00	5.00	1.00	133	7
20 TRIP VEHICLE & DRIVER	18.53%	136.00	170.00	34.00	178,537	8,927
10 TRIP CONVENIENCE VEHICLE & DRIVER	0.58%	80.00	100.00	20.00	5,610	281
20 TRIP VEHICLE & S/D DRIVER	12.06%	119.00	136.00	17.00	116,193	3,320
10 TRIP CONVENIENCE VEHICLE & S/D DRIVER	0.43%	70.00	80.00	10.00	4,115	118
20 TRIP MOTORCYCLE	0.13%	85.00	102.00	17.00	1,246	50
20 TRIP MOTORCYCLE & S/D RIDER	0.01%	68.00	85.00	17.00	133	7
25 TRIP ADULT PASSENGER	5.20%	53.00	67.00	14.00	50,092	2,646
25 TRIP S/D/Y PASSENGER	2.77%	32.00	40.00	8.00	26,647	1,332
Vehicles < 25	3.72%	11.00	13.00	2.00	35,888	1,305
Vehicles < 30	1.81%	16.00	19.00	3.00	17,456	655
Vehicles < 35	1.74%	21.00	25.00	4.00	16,719	637
Vehicles < 40	1.65%	27.00	32.00	5.00	15,919	590
Vehicles < 45	0.96%	34.00	40.00	6.00	9,206	325
Vehicles < 50	0.44%	42.00	49.00	7.00	4,282	143
Vehicles < 55	0.18%	51.00	59.00	8.00	1,749	55
Vehicles < 60	0.26%	60.00	69.00	9.00	2,478	74
Vehicles < 65	0.56%	71.00	81.00	10.00	5,434	153
Over 65 Feet, each extra 5 feet	0.01%	5.00	6.00	1.00	107	4
STACKED LOGGING TRUCK	0.19%	80.00	95.00	15.00	1,877	70
					Total	42,165
	Broi		torsincludo			

Projected Revenue factors include : An estimated 20% of ridership occurs during October 1st and December 31st in years with a Ferry Haulout in October. Ferry Revenue Target 2015

Target 2015 996,788 2015 Projected

Revenue with Fare Increase 1,005,665

2015 Ferry Revenue Excess of Target

8,877

APPENDIX D

RATE COMPARISONS WITH WHATCOM AND PIERCE COUNTY FERRY SYSTEMS

Skagit County Ferry Rate Proposed Changes

Proposed Rate Change Date: October 1, 2015

Image: bit is the second sec							Whatcom County Lummi Ferry		
Average by TICKET TYPE Average by Ticket Type 2015 Non-Park Toket Type 2010 Non-Park S20 1000 Surcharge S3 per trip S3 per trip S3 per trip S3 per trip S0 non-Park Stillicum Fer S3 per trip S0 non-Park Stillicum Fer S1 per trip S0 non-Park Stillicum Fer								Pierce County	Pierce County
TICKET TYPE Ticket Type 10/1 to 5/19 Non-Peak 5/20 to 3/30 Proposed Peak S3 per trip Non-Peak Peak CAR & DRIVER 29.38% 8.00 10.00 10.00 12.00 13.00 17.80 22.3 SENIOR DISABLED CAD 6.93% 7.00 8.00 9.00 10.00 14.85 18.1 ADULT PASSENGER 8.74% 2.50 3.00 3.50 4.00 7.00 2.53 5.3 Senior/Disabled/word PASSENGER 0.65% 3.50 4.00 4.00 7.00 2.55 5.2 SOL/M BICYCLE 0.64% 3.50 4.00 7.00 3.60 7.00 2.55 5.2 MOTORCYCLE 0.14% 4.25 3.00 3.00 3.00 7.00 3.60 7.00 3.60 7.00 3.60 7.00 3.60 7.00 3.60 7.00 3.60 7.00 3.60 7.00 3.60 7.00 3.60 7.00 3.60 7.00 7.00 3.60		Average by	2015 Non-Peak	Proposed	2015 Peak			•	
CAR & DRIVER 29.38% 8.00 10.00 12.00 13.00 17.80 22.2 SENOR/DISABLED CAD 6.93% 7.00 8.00 9.00 10.00 14.85 16.3 Senior/Disabled/Youth PASSENGER 2.65% 1.50 2.00 2.50 2.65 2.2 Solir/Disabled/Youth PASSENGER 2.65% 1.50 2.00 2.50 7.00 5.30 5.3 SD/Y BICYCLE 0.62% 3.50 4.00 4.50 5.00 3.50 </th <th>TICKET TYPE</th> <th></th> <th></th> <th></th> <th></th> <th>Proposed Peak</th> <th>•</th> <th></th> <th></th>	TICKET TYPE					Proposed Peak	•		
ADULT PASSENGER 8.74% 2.60 3.00 3.50 4.00 7.00 5.30 5.3 Senior/Disable//outr PASSENGER 2.65% 1.50 2.00 2.00 2.50 2.65 2.1 SID/T BICYCLE 0.62% 3.50 4.00 4.50 5.00 7.00 5.30 5.3 SID/T BICYCLE 0.14% 2.50 3.00 3.00 3.50 7.00 5.30 5.2 SID/T BICYCLE 0.01% 4.00 5.00 6.00 7.00 8.00 9.60 12.0 20 TRIP VEHICLE & DRIVER 0.58% 80.00 100.00 120.00 120.00 110.00 136.00 110.00 136.00 110.00 136.00 110.00 136.00 110.00 136.00 150.0						•			22.30
Senior/Disabled/Youth PASSENGER 2.65% 1.50 2.00 2.00 2.00 2.00 2.00 2.05 2.05 2.14 ADULT BIC/YCLE 0.62% 3.50 4.00 4.50 5.00 7.00 5.30 5.3 MOTORCYCLE 0.28% 5.00 6.00 7.00 8.00 9.60 12.4 Senior/Disabled/MOTORCYCLE 0.01% 4.00 5.00 6.00 7.00 136.00 170.00 12.4 20 TRIP VEHICLE & DRIVER 0.58% 80.00 100.00 120.00 120.00 120.00 120.00 120.00 120.00 120.00 120.00 10 TRIP CONVENIENCE VEHICLE & DRIVER 0.58% 80.00 100.00 120.00 <td>SENIOR/DISABLED C&D</td> <td>6.93%</td> <td>7.00</td> <td>8.00</td> <td>9.00</td> <td>10.00</td> <td></td> <td>14.85</td> <td>18.65</td>	SENIOR/DISABLED C&D	6.93%	7.00	8.00	9.00	10.00		14.85	18.65
ADULT BICYCLE 0.62% 3.50 4.00 4.50 5.00 7.00 5.30 5.5 SI/V BICYCLE 0.14% 2.50 3.00 3.00 3.50 7.00 8.00 9.60 12.0 Senir/Disabled MOTORCYCLE 0.01% 4.00 5.00 6.00 7.00 8.00 9.60 12.0 20 TRIP VEHICLE & DRIVER 18.5% 13.00 100.00 120.00 100.00 120.00 100.00 120.00 100.00 120.00 100.00	ADULT PASSENGER	8.74%	2.50	3.00	3.50	4.00	7.00	5.30	5.30
SD/Y BIC YCLE 0.14% 2.50 3.00	Senior/Disabled/Youth PASSENGER	2.65%	1.50	2.00	2.00	2.50		2.65	2.65
MOTORCYCLE 0.28% 5.00 6.00 7.00 8.00 8.00 9.60 12.0 SeniorDisabled MOTORCYCLE 0.01% 4.00 5.00 6.00 7.00 136.00 77.00 136.00 170.00 136.00 170.00 136.00 120.00	ADULT BICYCLE	0.62%	3.50	4.00	4.50	5.00	7.00	5.30	5.30
Senior/Disabled MOTORCYCLE 0.01% 4.00 5.00 6.00 7.00 20 TRIP VEHICLE & DRIVER 18.53% 136.00 170.00 136.00 170.00 10 TRIP CONVENIENCE VEHICLE & DRIVER 0.58% 80.00 100.00 120.00 136.00 100.00 120.00 20 TRIP VEHICLE & SD DRIVER 0.43% 70.00 80.00 100.00 120.00 136.00 100.00 20 TRIP MOTORCYCLE 0.01% 85.00 100.00 100.00 120.00 23.00 40.00	S/D/Y BICYCLE	0.14%	2.50	3.00	3.00	3.50			
20 TRIP VEHICLE & DRIVER 18.53% 136.00 170.00 136.00 170.00 10 TRIP CONVENIENCE VEHICLE & DRIVER 0.58% 800.00 100.00 120.00 20 TRIP VEHICLE & SDD DRIVER 12.06% 119.00 136.00 120.00 20 TRIP VEHICLE & SDD DRIVER 12.06% 119.00 136.00 100.00 20 TRIP MOTORCYCLE 0.13% 85.00 102.00 85.00 102.00 20 TRIP MOTORCYCLE 0.13% 85.00 102.00 85.00 102.00 25 TRIP ADULT PASSENGER 2.07% 53.00 67.00 53.00 67.00 115.00 25 TRIP ADULT PASSENGER 2.77% 32.00 40.00 32.00 40.00 16.00 145.00 Vehicles < 30	MOTORCYCLE	0.28%	5.00	6.00	7.00	8.00	8.00	9.60	12.00
10 TRIP CONVENIENCE VEHICLE & DRIVER 0.58% 80.00 100.00 120.00 120.00 20 TRIP VEHICLE & S/D DRIVER 12.06% 119.00 136.00 136.00 10 TRIP CONVENIENCE VEHICLE & S/D DRIVER 0.43% 70.00 80.00 100.00 105.00 20 TRIP MOTORCYCLE 0.13% 85.00 102.00 85.00 102.00 85.00 102.00 20 TRIP MOTORCYCLE & S/D RIDER 0.01% 68.00 85.00 66.00 85.00 67.00 115.00 25 TRIP ADULT PASSENGER 5.20% 53.00 67.00 23.00 40.00 16.00 115.00 Vehicles < 25	Senior/Disabled MOTORCYCLE	0.01%	4.00	5.00	6.00	7.00			
20 TRIP VEHICLE & \$JD DRIVER 12.06% 119.00 136.00 119.00 136.00 10 TRIP CONVENIENCE VEHICLE & \$JD DRIVER 0.43% 70.00 80.00 90.00 100.00 20 TRIP MOTORCYCLE 0.13% 85.00 102.00 85.00 102.00 20 TRIP MOTORCYCLE & \$JD RIDER 0.13% 68.00 68.00 68.00 68.00 25.00 115.00 25 TRIP ADULT PASSENGER 5.20% 53.00 67.00 53.00 67.00 115.00 25 TRIP S/D/Y PASSENGER 2.77% 32.00 40.00 32.00 40.00 16.00 115.00 Vehicles < 35	20 TRIP VEHICLE & DRIVER	18.53%	136.00	170.00	136.00	170.00			
10 TRIP CONVENIENCE VEHICLE & S/D DRIVER 0.43% 70.00 80.00 90.00 100.00 20 TRIP MOTORCYCLE 0.13% 85.00 102.00 85.00 102.00 20 20 20 20 20 20 85.00 102.00 85.00 102.00 20 20 20 20 70.00 68.00 85.00 65.00 20 20 20 20 85.00 65.00 65.00 25 70.00 25 70.00 53.00 67.00 53.00 67.00 20 40.00 20.00 <td< td=""><td>10 TRIP CONVENIENCE VEHICLE & DRIVER</td><td>0.58%</td><td>80.00</td><td>100.00</td><td>100.00</td><td>120.00</td><td></td><td></td><td></td></td<>	10 TRIP CONVENIENCE VEHICLE & DRIVER	0.58%	80.00	100.00	100.00	120.00			
20 TRIP MOTORCYCLE 0.13% 85.00 102.00 85.00 102.00 85.00 102.00 85.00 102.00 85.00 102.00 85.00 102.00 85.00 102.00 85.00 102.00 85.00 102.00 85.00 102.00 85.00 102.00 85.00	20 TRIP VEHICLE & S/D DRIVER	12.06%	119.00	136.00	119.00	136.00			
20 TRIP MOTORCYCLE & SID RIDER 0.01% 68.00 85.00 66.00 85.00 67.00 25.00 67.00 25.00 67.00 25.00 67.00 25.00 67.00 25.00 67.00 25.00 67.00 25.00 25.00 25.00 25.00 25.00 25.00 25.00 20.00 40.00 32.00 40.00 <	10 TRIP CONVENIENCE VEHICLE & S/D DRIVER	0.43%	70.00	80.00	90.00	100.00			
25 TRIP ADULT PASSENGER 5.20% 53.00 67.00 53.00 67.00 115.00 25 TRIP S/D/Y PASSENGER 2.77% 32.00 40.00 32.00 40.00 10.00 Vehicles <25	20 TRIP MOTORCYCLE	0.13%	85.00	102.00	85.00	102.00			
25 TRIP S/D/Y PASSENGER 2.77% 32.00 40.00 32.00 40.00 Vehicles < 25	20 TRIP MOTORCYCLE & S/D RIDER	0.01%	68.00	85.00	68.00	85.00			
Vehicles < 25 3.72% 11.00 13.00 14.00 16.00 Vehicles < 30	25 TRIP ADULT PASSENGER	5.20%	53.00	67.00	53.00	67.00	115.00		
Vehicles < 30 1.81% 16.00 19.00 20.00 23.00 36.05 45. Vehicles < 35	25 TRIP S/D/Y PASSENGER	2.77%	32.00	40.00	32.00	40.00			
Vehicles < 35 1.74% 21.00 25.00 26.00 30.00 Vehicles < 40	Vehicles < 25	3.72%	11.00	13.00	14.00	16.00			
Vehicles < 40 1.65% 27.00 32.00 34.00 39.00 57.40 71.4 Vehicles < 45			16.00		20.00	23.00		36.05	45.10
Vehicles < 45 0.96% 34.00 40.00 43.00 49.00 Vehicles < 50		1.74%	21.00	25.00	26.00	30.00			
Vehicles < 50 0.44% 42.00 49.00 53.00 60.00 95.80 119.7 Vehicles < 55	Vehicles < 40	1.65%	27.00	32.00	34.00	39.00		57.40	71.85
Vehicles < 55 0.18% 51.00 59.00 64.00 72.00 Vehicles < 60	Vehicles < 45		34.00	40.00	43.00	49.00			
Vehicles < 60 0.26% 60.00 69.00 75.00 84.00 114.95 143.1 Vehicles < 65	Vehicles < 50	0.44%	42.00	49.00	53.00	60.00		95.80	119.75
Vehicles < 65 0.56% 71.00 81.00 89.00 99.00 TRCH MONTHLY TRIP CHARGE 0.01% 5.00 6.00 5.00 6.00 STACKED LOGGING TRUCK 0.19% 80.00 95.00 95.00 100.00 Extended Run (1 run at end of day) plus fare 100.00 120.00 120.00 120.00									
TRCH MONTHLY TRIP CHARGE 0.01% 5.00 6.00 6.00 STACKED LOGGING TRUCK 0.19% 80.00 95.00 80.00 95.00 Extended Run (1 run at end of day) plus fare 100.00 120.00 120.00 120.00								114.95	143.70
STACKED LOGGING TRUCK 0.19% 80.00 95.00 80.00 95.00 Extended Run (1 run at end of day) plus fare 100.00 120.00 120.00 120.00									
Extended Run (1 run at end of day) plus fare 100.00 120.00 120.00 120.00									
		0.19%							
			100.00	120.00	100.00	120.00			
Guemes Special (crew call out) plus fare 450.00 500.00 450.00 500.00									
Charter Rate (3 hour min) plus fare 1,000.00 1,200.00 1,200.00 1,200.00				1,200.00	1,000.00				
\$ per hour, Charter Rate, plus fare 325.00 400.00 325.00 400.00	\$ per hour, Charter Rate, plus fare		325.00	400.00	325.00	400.00			

100.00%

Total

APPENDIX E

OVERVIEW OF COUNTY FERRY DISTRICT RCWs

<u>RCW 36.54.110</u> provides that the County may adopt an ordinance creating either a County wide ferry district, or a district for only a portion of the County (such as for only Guemes Island). A public hearing must be held prior to the adoption of the ordinance, and the ordinance must include a finding that it is in the best interest to create the ferry district.

Once established, the ferry district would technically be a separate municipal corporation, and it would act as an independent taxing authority, with the Board of Commissioners acting as the ex officio governing body and legislative authority for the ferry district (similar to the Board's role with respect to the County's lake management districts).

Once established, <u>RCW 36.54.130</u> authorizes the governing body of a ferry district to levy an annual ad valorem tax on all taxable property within the district, not to exceed seventy-five cents per one thousand dollars of assess value. This amount would generate approximately \$212,000 per year in additional revenue (for a ferry district with boundaries covering the entirety of Guemes Island). Any such ferry district tax revenue collected would be limited to use for the ferry and ferry operations, and the County Treasurer would serve as Treasurer of the district, and establish a ferry district fund.

The ferry district would not be subject to the control of the Washington Utilities and Transportation Commission (WUTC), and would not need to obtain a certificate of public convenience and necessity from the WUTC.

APPENDIX F

FUTURE REVENUE TARGET PROJECTIONS

Skagit County Public Works Ferry Operations Division Draft 2015 Fare Revenue Target Report

Revenue Target Calculation - 2016									
Fare Revenue Target Methodoloy:									
Item	 2011		2012		<u>2013</u>	2014	2015	5	5-Year Avg
Operation & Maintenance Exp	\$ 1,378,232	\$	1,786,750	\$	1,617,612	\$ 2,504,800	\$ 2,531,763	\$	1,963,831
5-year Avg - SMVFT	\$ (119,969)	\$	(154,610)	\$	(160,843)	\$ (138,592)	\$ (142,582)	\$	(143,319)
5-year Avg - WSDOT Ferry Deficit Payment	\$ (98,490)	\$	(116,337)	\$	(89,216)	\$ (118,156)	\$ (103,475)	\$	(105,135)
Subtotal	\$ 1,159,773	\$	1,515,803	\$	1,367,553	\$ 2,248,052	\$ 2,285,706	\$	1,715,377
		F	are Recove	y R	equirement				65%
			2016 F	leve	enue Target			\$	1,114,995
		201	5 Proposed		•			\$	1,162,788
		Rev	venue Over	Tar	get			\$	47,793

Revenue Target Calculation - 2017									
Fare Revenue Target Methodoloy:									
Item	2012		2013		2014	2015	2016	5	-Year Avg
Operation & Maintenance Exp	\$ 1,786,750	\$	1,617,612	\$	2,504,800	\$ 2,531,763	\$ 2,582,398	\$	2,204,665
5-year Avg - SMVFT	\$ (119,969)	\$	(154,610)	\$	(138,592) [°]	\$ (142,582)	\$ (140,000)	\$	(139,151)
5-year Avg - WSDOT Ferry Deficit Payment	\$ (98,490)	\$	(116,337)	\$	(118,156) [°]	\$ (103,475)	\$ (108,000)	\$	(108,892)
Subtotal	\$ 1,568,291	\$	1,346,665	\$	2,248,052	\$ 2,285,706	\$ 2,334,398	\$	1,956,622
		F	are Recove	y R	lequirement				65%
					enue Target			\$	1,271,805
			5 Proposed venue Under		U			\$ \$	1,162,788 (109,017)

Revenue Target Calculation - 2018									
Fare Revenue Target Methodoloy:									
Item	2013		2014		2015	2016	2017	5	-Year Avg
Operation & Maintenance Exp	\$ 1,617,612	\$	2,504,800	\$	2,531,763	\$ 2,582,398	\$ 2,634,046	\$	2,374,124
5-year Avg - SMVFT	\$ (154,610)	\$	(138,592)	\$	(142,582)	\$ (140,000)	\$ (142,800)	\$	(143,717)
5-year Avg - WSDOT Ferry Deficit Payment	\$ (116,337)	\$	(118,156)	\$	(103,475)	\$ (108,000)	\$ (110,160)	\$	(111,226)
Subtotal	\$ 1,346,665	\$	2,248,052	\$	2,285,706	\$ 2,334,398	\$ 2,381,086	\$	2,119,181
		F	are Recove	y F	Requirement				65%
			2018 F	lev	enue Target			\$	1,377,468
			15 Proposed venue Under					\$ \$	1,162,788 (214,680)

Skagit County Public Works Ferry Operations Division Draft 2015 Fare Revenue Target Report

Revenue Target Calculation - 2019									
Fare Revenue Target Methodoloy:									
Item	2014		2015		2016	2017	2018	5	-Year Avg
Operation & Maintenance Exp	\$ 2,504,800	\$	2,531,763	\$	2,582,398	\$ 2,634,046	\$ 2,686,727	\$	2,587,947
5-year Avg - SMVFT	\$ (138,592)	\$	(142,582)	\$	(140,000)	\$ (142,800)	\$ (145,656)	\$	(141,926)
5-year Avg - WSDOT Ferry Deficit Payment	\$ (118,156)	\$	(103,475)	\$	(108,000)	\$ (110,160)	\$ (112,363)	\$	(110,431)
Subtotal	\$ 2,248,052	\$	2,285,706	\$	2,334,398	\$ 2,381,086	\$ 2,428,708	\$	2,335,590
		F	are Recove	ry R	Requirement			_	65%
			2019 F	Rev	enue Target			\$	1,518,134
			5 Proposed		-			\$	1,162,788
		Re	venue Undei	r Ta	irget			\$	(355,346)

Revenue Target Calculation - 2020									
Fare Revenue Target Methodoloy:									
Item	 2015		2016		2017	2018	2019	5	-Year Avg
Operation & Maintenance Exp	\$ 2,531,763	\$	2,582,398	\$	2,634,046	\$ 2,686,727	\$ 2,740,462	\$	2,635,079
5-year Avg - SMVFT	\$ (142,582)	\$	(140,000)	\$	(142,800)	\$ (145,656)	\$ (148,569)	\$	(143,921)
5-year Avg - WSDOT Ferry Deficit Payment	\$ (103,475)	\$	(108,000)	\$	(110,160)	\$ (112,363)	\$ (114,610)	\$	(109,722)
Subtotal	\$ 2,285,706	\$	2,334,398	\$	2,381,086	\$ 2,428,708	\$ 2,477,282	\$	2,381,436
		F	are Recove	y R	equirement				65%
			2020 F	Reve	enue Target			\$	1,547,933
			5 Proposed		0			\$	1,162,788
		Rev	venue Under	⁻ Та	rget			\$	(385,145)

APPENDIX G

SKAGIT COUNTY FERRY FARE RESOLUTIONS

RESOLUTION NO.

SKAGIT COUNTY Resolution # R20110099 Page 1 of 4

REGARDING THE ESTABLISHMENT OF THE 2011 GUEMES ISLAND FERRY FARE STRUCTURE AND RESCINDING RESOLUTION R20080577

WHEREAS, Skagit County operates the Guemes Island Ferry (Ferry) between Anacortes, Washington and Guemes Island, Washington; and

WHEREAS, the Skagit County Board of Commissioners (Board) has adopted resolution R20080577, establishing the fare schedule for the Guemes Island Ferry; and

WHEREAS, on February 16, 2010, the Board signed resolution R20100050 establishing the Guemes Island Ferry ticket fare methodology for setting fares; and

WHEREAS, it is necessary to raise fares in order to meet the fare revenue target as set forth in Resolution R20100050; and

WHEREAS, the Board held a Public Hearing on March 15, 2011 at 10:00 a.m., or shortly thereafter to hear public testimony on proposed changes to the Guemes Island Ferry Fare Schedule; and

WHEREAS, the Board allowed additional written comment through March 18, 2011; and

WHEREAS, upon the recommendation of the Public Works Department, it is the desire of the Board to rescind resolution R20080577; and

WHEREAS, the 2011 Guemes Island Ferry Fare Structure attached as Exhibit A (and hereby incorporated by reference) establishes the 2011 Guemes Island Ferry Fare Structure, incorporating recommended ferry fare changes from Public Works Department staff, the Guemes Island Ferry Committee, public comments expressed at the March 15, 2011 Public Hearing, and written public comment received by March 18, 2011; and

WHEREAS, it is the desire of the Board of Commissioners to enact the 2011 Guemes Island Ferry Fare Structure as shown, as Exhibit A, on June 1, 2011; and

NOW, THEREFORE, BE IT RESOLVED AND IT IS HEREBY ORDERED, that Resolution R20080577 is hereby rescinded effective June 1, 2011; and

NOW, THEREFORE, BE IT FURTHER RESOLVED AND IT IS HEREBY ORDERED, that the 2011 Guemes Island Ferry Fare Structure as shown, described, and depicted as Exhibit A is hereby adopted and established, effective June 1, 2011, and implements the following:

- The language "peak" and "non-peak" shall apply to replace the former summer and winter language; and
- An increase in passenger and passenger with bicycle fares of \$0.50 per category; and
- An increase in vehicle and driver and motorcycle fares of \$1.00 per category; and
- An increase in oversize vehicle fares by \$1.00 per category; and
- A peak rate increase of \$0.50 for senior/disabled/youth passenger categories, a peak rate increase of \$1.00 for adult passenger categories, a peak rate increase of \$2.00 for vehicle and driver and motorcycle categories, and a peak rate increase of 25%, rounded to the nearest dollar, for oversize vehicles, per 5' category; and
- All 10-trip vehicle and driver (including senior/disabled) frequent user media will be eliminated and replaced with 20-trip vehicle and driver frequent user media; and
- All 10-trip motorcycle (including senior/disabled) frequent user media will be eliminated and replaced with 20-trip motorcycle frequent user media; and
- All 23-trip frequent user media will be eliminated, to include the 23-trip vehicle and driver, 23-trip adult passenger, and 23-trip motorcycle media; and
- All newly established 20-trip frequent user media shall be discounted at 15% off the non-peak rate, and shall expire 90 days from the purchase date; and
- 25-trip adult passenger and 25-trip senior/disabled/youth passenger frequent user media shall be discounted at 15% off the non-peak rate, and shall expire one (1) year from the purchase date; and
- 10-trip punch cards purchased prior to June 1, 2011, shall expire on their expiration date as indicated on the ticket, or no later than December 31, 2011, whichever comes first; and
- 23-trip punch cards purchased prior to June 1, 2011 shall expire on their expiration date as indicated on the ticket; and
- Peak fares apply to all single round trip fares only; and do not apply to the purchase of frequent user media.
- All other changes and rates as shown, detailed, and depicted in Exhibit A shall be implemented, which is attached hereto and fully incorporated herein by reference.

BOARD OF COUNTY COMMISSIONERS SKAGIT COUNTY, WASHINGTON



Ron Wesen, Chairman

Kenneth A. Dahlstedt, Commissioner

001

Sharon D. Dillon, Commissioner

Attest:

N. Assestanz Clerk of the Boa

Approved as to form:

Skagit County Prosecuting Attorney

EXHIBIT A

GUEMES ISLAND FERRY	Y FARES	
Effective TBD		
PROPOSED RATE SCHI	A REAL PROPERTY AND A REAL	
FARES	NON-PEAK	PEAK
PASSENGER		
Adult Passenger	\$2.50	\$3.50
Senior / Disabled / Youth Passenger	\$1.50	\$2.00
Age 5 & Under	Free	Free
Adult & Bicycle	\$3.50	\$4.50
Senior / Disabled / Youth & Bicycle	\$2.50	\$3.00
PASSENGER PUNCH CARD (Valid for 1 year from Purc	hase Date)	
25 Trip Adult Passenger	\$53.00	
25 Trip Senior / Disabled / Youth Passenger	\$32.00	
VEHICLE		
Motorcycle (Including Rider)	\$5.00	\$7.00
Motorcycle w/ Senior / Disabled Rider	\$4.00	\$6.00
Vehicle & Driver (Under 20 feet including overhang)	\$8.00	\$10.00
Vehicle & Senior / Disabled Driver (Under 20 feet)	\$7.00	\$9.00
VEHICLE PUNCH CARD (Valid for 90 Days from Purcha		40.00
20 Trip Vehicle (under 20') & Driver	\$136.00	
20 Trip Vehicle (under 20') & Senior / Disabled Driver	\$119.00	
20 Trip Motorcycle & Rider	\$85.00	Reduction control of the
20 Trip Motorcycle & Senior / Disabled Rider	\$68.00	
OVERSIZE VEHICLES & VEHICLES W/ TRAILERS (INC		
Vehicle over 20 ft to less than 25 ft	\$11.00	\$14.00
Vehicle over 25 ft to less than 30 ft	\$16.00	\$20.00
Vehicle over 30 ft to less than 35 ft	\$21.00	\$26.00
Vehicle over 35 ft to less than 40 ft	\$27.00	\$34.00
Vehicle over 40 ft to less than 45 ft	\$34.00	\$43.00
Vehicle over 45 ft to less than 50 ft	\$42.00	\$53.00
Vehicle over 50 ft to less than 55 ft	\$51.00	\$64.00
Vehicle over 55 ft to less than 60 ft	\$60.00	\$75.00
Vehicle over 60 ft to less than 65 ft	\$71.00	\$89.00
Each 5 ft increment over 65 ft	\$5.00	\$5.00
Over width charge (over 8 ft, 6 in)	the second se	ength Charge
MISCELLANEOUS		ingth ondige
Extended Run (1 run at end of day) plus fare	\$100.00	
Guemes Special (crew call out) plus fare	\$450.00	
Charter Rate (3 hr min) plus fare	\$1,000.00	
\$ per hour, each additional hour	\$325.00	

SKAGIT COUNTY Resolution # R20120139 Page 1 of 3

RESOLUTION NO.

RESOLUTION AMENDING RESOLUTION R20110099 REGARDING THE ESTABLISHMENT OF THE GUEMES ISLAND FERRY FARE STRUCTURE

WHEREAS, Skagit County operates the Guemes Island Ferry between Anacortes, Washington and Guemes Island, Washington; and

WHEREAS, on March 22, 2011, the Board of Skagit County Commissioners ("Board") adopted Resolution R20110099 establishing the Guemes Island Ferry fare structure; and

WHEREAS, the Public Works Department held a Public Forum on Guemes Island on March 22, 2012, for the purposes of discussing the ticketing structure and allowed for additional comment until April 17, 2012; and

WHEREAS, the Public Works Department recommends offering a convenience ten trip (10-trip) vehicle and driver and vehicle and senior/disabled driver punch card for purchase at full fare and use during the peak season and non-peak season respectively; and

WHEREAS, upon the recommendation of the Public Works Department, it is the desire of the Board to amend Resolution R20110099 in order to provide a convenience 10-trip vehicle and driver and vehicle and senior/disabled driver punch card for purchase at full fare.

NOW, THEREFORE, BE IT RESOLVED AND IT IS HEREBY ORDERED, that Resolution R20110099 is hereby amended to adopt the Guemes Island Ferry fare structure as shown, described and depicted as "Exhibit A" attached hereto and incorporated herein; and implements the following:

- A 10-trip punch card shall be made available for purchase for convenience purposes; and
- A convenience 10-trip punch card shall be available for the vehicle and driver category and the vehicle and senior/disabled driver category; and
- The peak 10-trip vehicle and driver punch card shall be sold for one hundred dollars (\$100.00); and
- The non-peak 10-trip vehicle and driver punch card shall be sold for eighty dollars (\$80,00), and shall only be valid for use during the non-peak season; and
- The peak 10-trip vehicle and senior/disabled driver punch card shall be sold for ninety dollars (\$90.00); and
- The non-peak 10-trip vehicle and senior/disabled driver punch card shall be sold for seventy dollars (\$70.00), and shall only be valid for use during the non-peak season; and
- All of the forgoing 10-trip convenience punch card media shall expire (without refund) upon the next fare adjustment.

NOW, THEREFORE, BE IT FURTHER RESOLVED AND IT IS HEREBY ORDERED, that all other terms and conditions of Resolution R200110099 shall remain in effect and unchanged; and

NOW, THEREFORE, BE IT FURTHER RESOLVED AND IT IS HEREBY ORDERED, that this resolution is effective upon adoption.

PASSED this 30 day of Apri _, 2012.



BOARD OF COUNTY COMMISSIONERS SKAGIT COUNTY, WASHINGTON

Kenneth A. Dahlstedt, Chairman

Sharon D. Dillon, Commissioner

DO

Ron Wesen, Commissioner

Attest:

Asst Amber Kllo Clerk of the Board Kllo

Approved as to form:

4/19/12 /+p/

Skagit County Prosecuting Attorney

Exhibit A		
GUEMES ISLAND FERRY FARES	3	
RATE SCHEDULE		
FADER	NON-	DEAL
FARES	PEAK	PEAK
PASSENGER Adult Passenger	\$2.50	C2 E0
Senior (65+yrs)/ Disabled / Youth (6-17yrs) Passenger	\$2.50 \$1.50	\$3.50 \$2.00
Age 5 & Under	Free	Free
Adult & Bicycle	\$3.50	\$4.50
Senior / Disabled / Youth & Bicycle	\$2.50	\$3.00
PASSENGER FREQUENT USER PUNCH CARD (Valid for 1 year	r from Purchase	Date)
25 Trip Adult Passenger	\$53.00	
25 Trip Senior / Disabled / Youth Passenger	\$32.00	
VEHICLE		
Motorcycle (Including Rider)	\$5.00	\$7.00
Motorcycle w/ Senior / Disabled Rider	\$4.00	\$6.00
Vehicle & Driver (Under 20 feet including overhang)	\$8.00	\$10.00
Vehicle & Senior / Disabled Driver (Under 20 feet)	\$7.00	\$9.00
VEHICLE FREQUENT USER PUNCH CARD (Valid for 90 Days fr		ite)
20 Trip Vehicle (under 20') & Driver	\$136.00	
20 Trip Vehicle (under 20') & Senior / Disabled Driver	\$119.00	
20 Trip Motorcycle & Rider 20 Trip Motorcycle & Senior / Disabled Rider	\$85.00 \$68.00	
VEHICLE CONVENIENCE PUNCH CARD (Expires upon next far		rofund
*NON-PEAK 10 Trip Punch cards are not valid for use during th		reiuna)
PEAK 10 Trip Vehicle (under 20') & Driver		\$100.00
PEAK 10 Trip Vehicle (under 20') & Senior / Disabled Driver		\$90.00
*NON-PEAK 10 Trip Vehicle (under 20') & Driver	\$80.00	\$30.00
*NON-PEAK 10 Trip Vehicle (under 20') & Senior/Disabled Driver	\$70.00	
OVERSIZE VEHICLES & VEHICLES W/ TRAILERS (INCLUDING		
Vehicle over 20 ft to less than 25 ft	\$11.00	\$14.00
Vehicle over 25 ft to less than 30 ft	\$16.00	\$20.00
Vehicle over 30 ft to less than 35 ft	\$21.00	\$26.00
Vehicle over 35 ft to less than 40 ft	\$27.00	\$34.00
Vehicle over 40 ft to less than 45 ft	\$34.00	\$43.00
Vehicle over 45 ft to less than 50 ft	\$42.00	\$53.00
Vehicle over 50 ft to less than 55 ft	\$51.00	\$64.00
Vehicle over 55 ft to less than 60 ft	\$60.00	\$75.00
Vehicle over 60 ft to less than 65 ft Each 5 ft increment over 65 ft	\$71.00	\$89.00
Over width charge (over 8 ft, 6 in)	\$5.00 Double Leng	\$5.00
MISCELLANEOUS	Double Len	ginonarge
Extended Run (1 run at end of day) plus fare	\$100.00	
Guemes Special (crew call out) plus fare	\$450.00	
Charter Rate (3 hr min) plus fare	\$1,000.00	
\$ per hour, each additional hour	\$325.00	

RESOLUTION NO.

SKAGIT COUNTY Resolution # R20130190 Page 1 of 3

RESOLUTION AMENDING RESOLUTION NUMBERS R20120139 AND R20110099 REGARDING THE ESTABLISHMENT OF A REVISED GUEMES ISLAND FERRY FARE STRUCTURE

WHEREAS, Skagit County operates the Guemes Island vehicle and passenger ferry between Anacortes, Washington and Guemes Island, Washington; and

WHEREAS, on March 22, 2011, the Board of Skagit County Commissioners (Board) adopted Resolution R20110099 establishing the Guemes Island Ferry fare structure, as subsequently amended by Resolution R20120139, dated April 30, 2012; and

WHEREAS, it is the recommendation of Public Works Department staff that the Board now amend Resolution numbers R20120139 and R20110099 to establish a further revised Guemes Island Ferry fare structure in order to add a new fare category for stacked logging trucks (such that the logging trucks shall be charged in accordance with their overall length when stacked and how much space they occupy fully loaded on the return trip from Guemes Island to Anacortes); and

WHEREAS, pursuant to Resolution number R20130162, dated June 24, 2013, the Board held a public hearing on July 16, 2013, at 10:30 a.m., or shortly thereafter, to hear public testimony on the proposed revision to the Guernes Island Ferry fare structure; and

WHEREAS, the revised Guemes Island Ferry fare schedule attached as Exhibit A (and hereby incorporated by reference) establishes a new Guemes Island Ferry fare structure, taking into account the revision recommended by Public Works Department staff and the Guemes Island Ferry Committee, and also any public comments expressed at the July 16, 2013 public hearing; and

WHEREAS, it is the desire of the Board to amend Resolution numbers 20120139 and 20110099, and to enact the revised Guemes Island Ferry fare structure as shown per the revised schedule attached at Exhibit A (and incorporated by reference); and

NOW, THEREFORE, BE IT RESOLVED AND IT IS HEREBY ORDERED, that effective immediately, the Board hereby amends Resolution numbers R20120139 and R20110099, to revise the Guemes Island Ferry fare structure as shown, described, and depicted at the revised fare schedule attached hereto as Exhibit A (and incorporated by reference) implementing the following:

• The addition of a stacked logging truck fare category; the rate for stacked logging trucks shall be \$80.00.

NOW, THEREFORE, BE IT FURTHER RESOLVED AND IT IS HEREBY ORDERED, that all other terms and conditions of Resolution numbers R20120139 and R20110099 shall remain in effect and unchanged.

PASSED this 12 day of _____ 2013. BOARD OF COUNTY COMMISSIONERS SKAGIT COUNTY, WASHINGTON Sharon D. Dillon, Chair SEAL Wese Ron Wesen, Commissioner Ron Attest: Kenneth A. Dahlstedt, Commissioner Clerk of the Board Approved as to form 7/8/13 <u>|{~|</u> Skagit County Prosecuting Attorney

EXHIBIT A

GUEMES ISLAND FERRY	(FARES	
FARES RATE SCHEDULE	NON-PEAK	PEAK
PASSENGER	Oct 1 thru May 19	May 20 thru Sept 30
Adult Passenger Senior (65+yrs)/ Disabled / Youth (6-17yrs) Passenger	\$2.50 \$1.50	\$3.50 \$2.00
Age 5 & Under		
Adult & Bicycle	Free \$3.50	Free
Senior / Disabled / Youth & Bicycle	\$3.50	\$4.50
PASSENGER FREQUENT USER PUNCH CARD (Valid for 1 yea		\$3.00
		;)
25 Trip Adult Passenger	\$53.00	
25 Trip Senior / Disabled / Youth Passenger VEHICLE	\$32.00	
	#F 00	A7 00
Motorcycle (Including Rider)	\$5.00	\$7.00
Motorcycle w/ Senior / Disabled Rider	\$4.00	\$6.00
Vehicle & Driver (Under 20 feet including overhang)	\$8.00	\$10.00
Vehicle & Senior / Disabled Driver (Under 20 feet)	\$7.00	\$9.00
VEHICLE FREQUENT USER PUNCH CARD (Valid for 90 Days 1		
20 Trip Vehicle (under 20') & Driver	\$136.00	
20 Trip Vehicle (under 20') & Senior / Disabled Driver	\$119.00	
20 Trip Motorcycle & Rider	\$85.00	
20 Trip Motorcycle & Senior / Disabled Rider	\$68.00	
VEHICLE CONVENIENCE PUNCH CARD (Expires upon next fa		
*NON-PEAK 10 Trip Punch cards are not valid for use during t	the peak season	and the second second second
PEAK 10 Trip Vehicle (under 20') & Driver		\$100.00
PEAK 10 Trip Vehicle (under 20') & Senior / Disabled Driver		\$90.00
*NON-PEAK 10 Trip Vehicle (under 20') & Driver	\$80.00	
*NON-PEAK 10 Trip Vehicle (under 20') & Senior/Disabled Driver	\$70.00	
OVERSIZE VEHICLES & VEHICLES W/ TRAILERS (INCLUDING	G DRIVER)	
Vehicle over 20 ft to less than 25 ft	\$11.00	\$14.00
Vehicle over 25 ft to less than 30 ft	\$16.00	\$20.00
Vehicle over 30 ft to less than 35 ft	\$21.00	\$26.00
Vehicle over 35 ft to less than 40 ft	\$27.00	\$34.00
Vehicle over 40 ft to less than 45 ft	\$34.00	\$43.00
Vehicle over 45 ft to less than 50 ft	\$42.00	\$53.00
Vehicle over 50 ft to less than 55 ft	\$51.00	\$64.00
Vehicle over 55 ft to less than 60 ft	\$60.00	\$75.00
Vehicle over 60 ft to less than 65 ft	\$71.00	\$89.00
Each 5 ft increment over 65 ft	\$5.00	\$5.00
Over width charge (over 8 ft, 6 in)		ength Charge
MISCELLANEOUS		
Extended Run (1 run at end of day) plus fare	\$100.00	
Guemes Special (crew call out) plus fare	\$450.00	
Charter Rate (3 hr min) plus fare	\$1,000.00	
\$ per hour, each additional hour	\$325.00	
Stacked Logging Truck	\$80.00	